

# Southend-on-Sea Borough Council

**Agenda  
Item No.**

**Report of Chief Executive**

**to**

**Audit Committee**

**on**

**18 January 2017**

Report prepared by: Joe Chesterton  
Director of Finance and Resources

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**Treasury Management Policy for 2017/18**

**Executive Councillor: Councillor Moring**

**A Part 1 Public Agenda Item**

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**1. Purpose of Report**

- 1.1 To submit the treasury management policy for 2017/18 to Audit Committee for scrutiny before approval by Council as part of the annual budget process.

**2. Recommendation**

- 2.1 **That Audit Committee scrutinises and offers comments on the treasury management policy which comprises the following three documents:**

- **Treasury Management Policy Statement for 2017/18;**
- **Treasury Management Strategy for 2017/18;**
- **Annual Investment Strategy for 2017/18.**

**3. Background**

- 3.1 The treasury management policy is agreed in advance of the year to which it relates. The policy is then monitored regularly and is updated, as appropriate, to reflect changing circumstances and guidance.
- 3.2 At its meeting of 13 January 2010 the Audit Committee agreed a report on the implementation of the revised CIPFA (Chartered Institute of Public Finance and Accountancy) Treasury Management Code of Practice. One of the recommendations of the code is that the treasury management policy should be scrutinised in detail by a specialist committee, before being accepted by the authority.

- 3.3 At its meeting of 25 February 2010 Council amended the terms of reference of the Audit Committee to include scrutiny of the treasury management policy. From April 2010 onwards, the Audit Committee has been responsible for ensuring its effective scrutiny.
- 3.4 Since the approval by Council in February 2016 and as a result of the amendments to the Council's senior management structure approved at the Cabinet meeting of 20 September 2016, it was necessary to make the following amendments to the Treasury Management Policy Statement and Treasury Management Strategy for 2016/17:
- references to the Head of Finance and Resources have been replaced with Director of Finance and Resources;
  - in the current approved policy the approval of short/long term investments is delegated to the Chief Finance Officer and in their absence is delegated to the Deputy Section 151 Officer or the Director of Corporate Services. In the revised Annex 1 to the policy the reference to the Director of Corporate Services has been replaced by the Group Manager (Financial Planning & Control).
- These changes were approved by Cabinet at its meeting of 8 November 2016.
- 3.5 In compliance with the CIPFA Treasury Management Code of Practice the Council's treasury management policy comprises:
- the Treasury Management Policy Statement;
  - the Treasury Management Strategy;
  - the Annual Investment Strategy.
- 3.6 The purpose of the Treasury Management Policy Statement is to set out the scope of the Treasury Management function, the policy on borrowing, debt restructure, investments, delegation and management of risk. The proposed Treasury Management Policy Statement for 2017/18 is attached as **Appendix 1**.
- 3.7 The purpose of the Treasury Management Strategy is to set out how the budgeted financing costs can be achieved. It covers the prospects for interest rates and the strategy on borrowing and debt restructuring. The proposed Treasury Management Strategy for 2017/18 is attached as **Appendix 2**.
- 3.8 The purpose of the Annual Investment Strategy is to set out the investment objectives and the policies on the use of external fund managers, on the investment of in-house managed funds and on the use of approved counterparties. The proposed Annual Investment Strategy for 2017/18 is attached as **Appendix 3**.
- 3.9 Appendices 1, 2 and 3 together form the treasury management policy and are used on a daily basis for the effective running of the treasury management function.
- 3.10 In response to the on-going economic and financial market conditions, and in consultation with our treasury management advisers, the treasury management

policy has been updated for the 2017/18 financial year. The changes from the revised 2016/17 policy are shown in **Appendix 4**.

- 3.11 The policy and strategy documents are written in order to provide officers and advisers with clear boundaries within which to work but as a result they are written using technical language. Treasury management training has been offered to all councillors to aid understanding of the issues and further training will be available in the future.

#### **4. Corporate Implications**

##### **4.1 Contribution to Council's Vision & Critical Priorities**

The Treasury Management Strategy sets out how the financing costs as part of the Medium Term Financial Plan may be achieved. The treasury management policy together with the prudential indicators, acknowledge how effective treasury management will provide support towards the achievement of the Council's Vision and Critical Priorities.

##### **4.2 Financial Implications**

The financial implications of the proposed capital programme will be considered in the forthcoming budget reports to Cabinet. Other financial implications are dealt with throughout this report.

##### **4.3 Legal Implications**

Compliance with the relevant regulations and codes of practice has been considered throughout this report.

##### **4.4 People Implications**

None

##### **4.5 Property Implications**

None

##### **4.6 Consultation**

The key treasury management decisions are taken in consultation with our treasury management advisers.

##### **4.7 Equalities and Diversity Implications**

None

##### **4.8 Risk Assessment**

The treasury management policy acknowledges that the successful identification, monitoring and management of risk are fundamental to the effectiveness of its activities.

#### 4.9 Value for Money

Treasury management activities include the pursuit of optimum performance consistent with effective control of the risks associated with those activities.

#### 4.10 Community Safety Implications

None

#### 4.11 Environmental Impact

None

### 5. Background Papers

#### 5.1 None.

### 6. Appendices

#### 6.1 Appendix 1 – Treasury Management Policy Statement 2017/18

#### 6.2 Appendix 2 – Treasury Management Strategy 2017/18

#### 6.3 Appendix 3 – Annual Investment Strategy 2017/18

#### 6.4 Appendix 4 – Changes from the revised 2016/17 Treasury Management Policy